

Baltimore Citizens Helped Administration to Succeed

Money Saved by Adopting Business Methods in All Civic Departments.

When we are looking for relief from the burden of taxation and a more equitable distribution of taxes, we would do well to study what has been accomplished in other cities and profit by their experience. We would, therefore, place before our readers a resume of what has taken place in the city of Baltimore during the past few years, where the administration of civic affairs offers some worth-while suggestions that might well be applied to Saint John.

A few years ago, feeling that the taxation burden was too heavy, seeing it continually being added to, a voluntary body of citizens took upon itself the job of investigation and reorganization. They were made up of professional and business men and became known as the Baltimore Commission of Governmental Efficiency and Economy. The system which was worked out to aid city administration in the interest of taxpayers, is today universally known as the Baltimore Plan. Many cities have used it as a model for setting up similar local operations. Other cities know that Baltimore ended the year 1933 with \$1,000,000 surplus in its pocket.

With the co-operation of the city administration, the commission went to work to investigate all departments and business methods from top to bottom. They made a complete survey of the city, installed a Central Payroll Bureau, Central Bureau of Disbursements and of Receipts. They discovered \$11,000,000 in delinquent accounts and collected the major portion. They had laws passed requiring payment of automobile taxes prior to issuance of license tags, thus saving the city much revenue lost in the past.

They combined many departments, creating a central purchasing system by which 25 per cent. more material could be handled at a cost of only \$35.81 per unit compared with a prior cost of \$82.41. By their effort, Baltimore securities reached the

highest status of municipal bonds, selling at a substantial premium above the average for twenty other large cities; charted a course for the city which resulted in a million dollar surplus for 1933; reduced the tax rate from \$3 to \$2.65. In four years of operation this commission has saved the city of Baltimore over \$5,000,000.

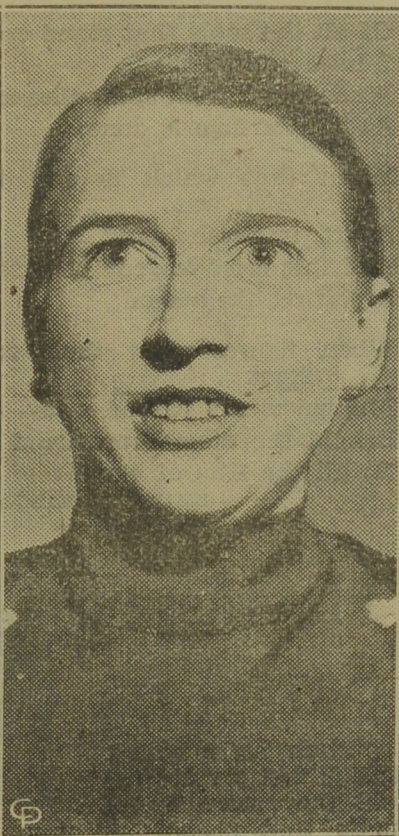
The commission is not operated for private profit. Its interest is solely that of the taxpayer. Its trustees and officers are business and professional men who contribute their time and service. It is impartial in its findings and is independent of political affiliation. The commission receives no funds for this work for the city.

What about such a commission acting in Saint John? Is there need for one?

NEWSPRINT EXPORTS

Canada's newsprint exports in August were moderately ahead of those of the like period of last year, but fell below the July figures.

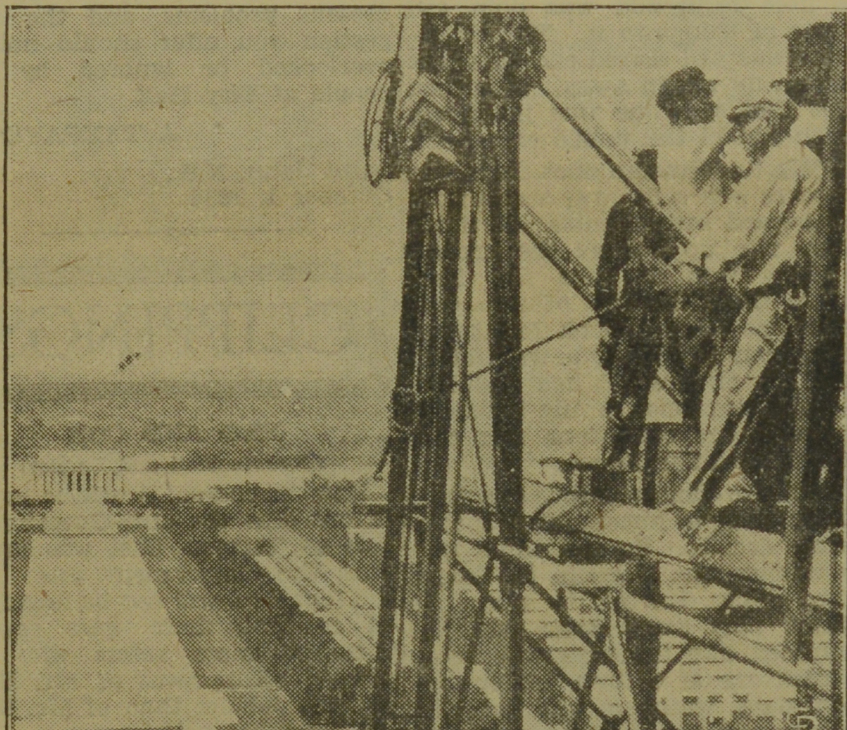
To Cross Continent



An 18,000-mile auto trip from Hamilton, Ontario, to Vancouver, B. C., via New York, across the United States, is the adventurous journey on which MISS RHEA MUIR is setting out.

Theatre Guest Tickets for A. MURPHY, 48 Hazen Street, Saint John, N. B.

GIVING MEMORIAL A BATH



Workmen on the scaffolding erected on the Washington Monument in the United States capital preparatory to giving the memorial a bath. Lincoln Memorial, spotless after its recent ablutions, is shown glistening in the background.

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Watch For These Sunday

- Stole \$15,000,000 . . .**
How the "King of the Jewel Thieves" stole a king's ransom in jewels in ten years told by his wife. The real, inside story.
- Are You Popular? . . .**
Noted psychologist explains why you do not have to be 100 per cent. to be so. He lists seven personality points.
- Buried Alive . . .**
Clergyman's story of ghostly noises and cowed spectre in an old priory and the discovery of centuries-old body of a woman entombed alive.

American Weekly Magazine

WITH THE OCTOBER 7 ISSUE OF THE
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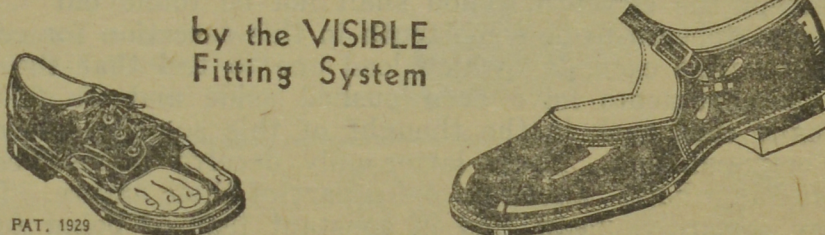
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